ABSTRACT


Community Forest Estate is a Ministry of Forestry policy launched at 2007. The program was intended to increase productivity of logged over area through development of plantation forest by community. The program is still on going and until 2010 has poor performance in implementation, even though it was supported by financial policy and many other facilities. This study was intended to find out some constrain factors of Community Forest Estate policy implementation. It used a policy process analysis and critical system thinking as practical research framework. The result of the study is conceptual policy models for Sustainable Community Forest Estate. The study revealed that the policy of CFE is centralistic and top down approach. Therefore some misinterpretation appeared between local stakeholder and policy maker in the implementation of CFE. Using the technique of Interpretative Structural Model critical constrains factors were identified such as institutional constrain, financial constrain, and management constrain. Conceptual policy model of sustainable CFE management was developed, that consist of Management Model, Institutional Model and Funding Model. In order to overcome coordination problem it is recommended to create a Working Group of CFE in District Level. Meanwhile, to increase benefit for local people it is suggested that Village Owned Enterprise might be established. In addition, the General Service Agency of Plantation Forest Development should improve the revolving fund process.

Key words: sustainable development, model, Community forest estate, soft system methodology